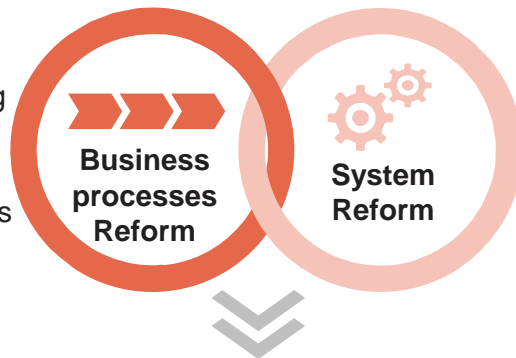


(2) Evolve Starzen's DX (Zeus Project)

Accelerating Reforms through the twin pillars of Operations and Systems

In the meat business, which is said to be complex and difficult to systematize, **an in-house overhaul of the core system** is underway by the company's own ICT team. **Professionals from both the "Meat Operations Team" and the "Systems Team that understands meat operations" collaborate to build an original core system suited to real-world business.**

- Reviewing and digitizing business operations
- Visualizing and standardizing operations
- Data visualization



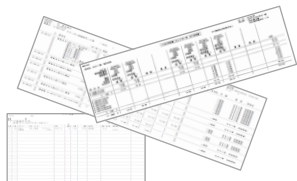
- Streamlining fax and telephone operations through data integration
- Leveraging new technologies such as AI

Targeted Effects

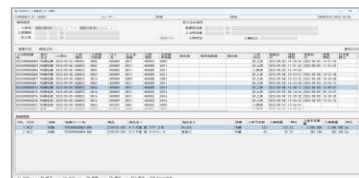
Streamlining and elimination of waste

Elimination of person-dependent processes and standardization

Accelerating management and operational decision-making



Inconsistent data; cumbersome paper and fax processes



Streamlining with the new system

Current Status – Outlook for This Medium-Term Plan Period

- Sequential system development, construction, and operation in progress for each division
- Planned operation of the system for regular operations of main items in FY2028

Implementation schedule for the core system

Fiscal year	2025	2026	2027	2028	2029	2030
	Domestically produced Chicken	Trade Import		Processing Food Products		
	✓ Completed		Trade Export		Meat processing	
	Logistics and delivery LINK			Domestically produced Beef pork, etc.		
	✓ Completed					

Investment effect after introduction...

- **Annual reduction effect of 500 million yen** through reduction of man-hours and improvement of business flow
- Improve profitability by visualizing demand and costs