

(1) Building a Global Supply Chain (overseas market)

**Refine our strengths in line with local food culture and eating habits,
and take on the challenge of a growth market**

Business environment

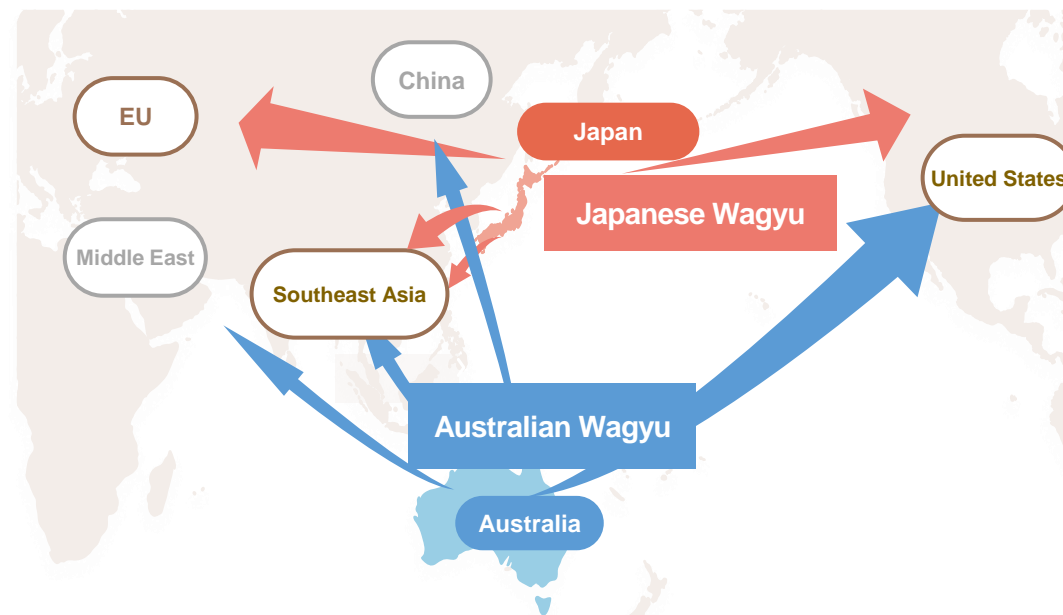
- (1) Demand for fresh meats increased in Southeast Asia, North America, etc.
- (2) Demand for Japanese food and Wagyu beef expands due to diversification of food culture
- (3) Acceleration of overseas expansion of Japanese restaurants and retailers

Strengths Leveraged Overseas

- (1) Supplying Japanese Wagyu beef and Australian Wagyu beef
- (2) Proposal capability of fresh meats products and high product development technology
- (3) Collaboration with Mitsui & Co., which is strong in overseas networks

Important measures

- (1) Expansion of export capacity of Japanese Wagyu beef and sales of Australian Wagyu beef
- (2) Expansion of meat processing and sales in Southeast Asia
- (3) Strengthen supply capabilities to Japanese restaurants and major supermarkets expanding overseas



Strategy Development Image